

# DAB – the bigger picture

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#### INTRODUCTION

- The first DAB services were launched in 1995
  - when few people had heard of the Internet!
- Since then, the landscape has been transformed by new technologies or by new services:
  - HDTV, interactive TV, 3DTV, hard-disk recorders
  - smart-phones, tablets, 3G + 4G networks, Wi-Fi
  - e-mail, SMS, Facebook, Twitter, WhatsApp, etc.
  - iTunes, Netflix, Spotify, etc.

#### **NEW COMPETITORS**

- Many politicians and regulators believe that "broadcasting will be replaced by the Internet"
- In 1994, I demonstrated audio-on-demand using content streamed from the USA
- Will streaming services replace traditional radio?
  - Spotify: 35 million subscribers
  - Apple Music: 15 million subscribers
- Rapid growth of paying subscribers
  - BUT how many hours per listener per month?

#### **CONFIDENTIAL?**

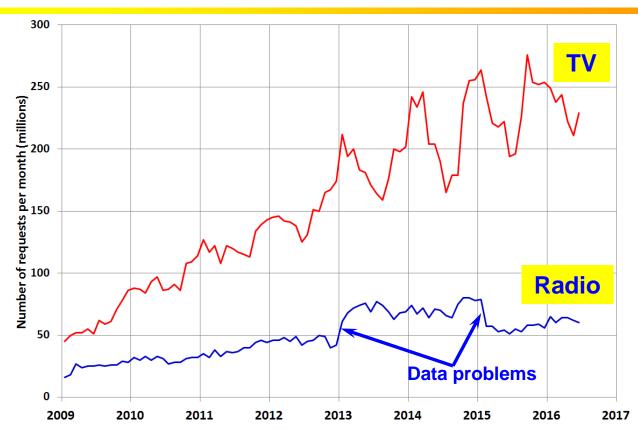
- For "commercial reasons", almost all operators of streaming services do not reveal information about the behaviour of their audiences
  - if people pay a monthly fee, they must think that the service is value for money
- The Netflix video service is profitable, but Spotify and Apple Music do not yet make money ...

#### A CASE STUDY

- The BBC's iPlayer offers live simulcasting and on-demand versions of its TV and radio services
- Unlike commercial services, the BBC publishes data on usage of the iPlayer
- Each month, it receives about:
  - 250 million requests for TV content
  - 60 million requests for radio content

**Source: BBC Digital Analytics** 

# **BBC** iPlayer: requests per month (millions)



**Source: BBC Digital Analytics** 

# **BBC** iPlayer usage

- For TV services: on-demand 90%, live 10%
- For radio services: on-demand 35%, live 65%
- Although the iPlayer is successful, its peak audience is very small compared with TV or radio
  - radio: 13.9 million
  - iPlayer radio: 0.14 million (1% of radio peak)
  - TV: 24 million
  - iPlayer TV: 0.61 million (2.5% of TV peak)

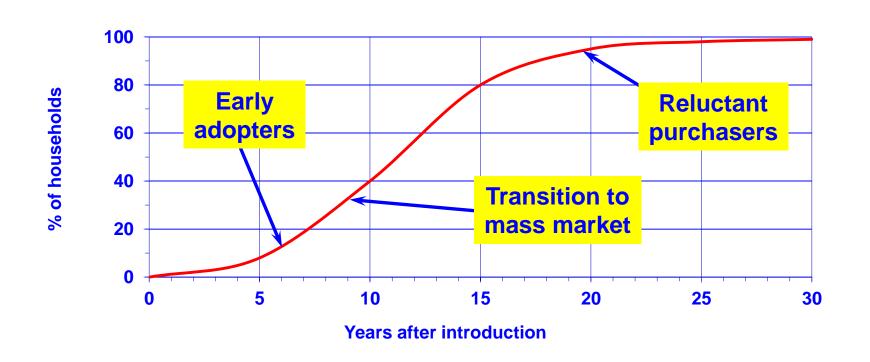
#### COSTS

- Unlike Spotify and other streaming services, the BBC iPlayer is free to users
- Despite a wide range of attractive content, the actual number of iPlayer users is trivial compared with traditional broadcasting
- Even so, the costs to the BBC are not trivial ...
  - in 2013, 12% of the BBC's TV transmission budget was spent on the iPlayer for just 2% of the audience\*

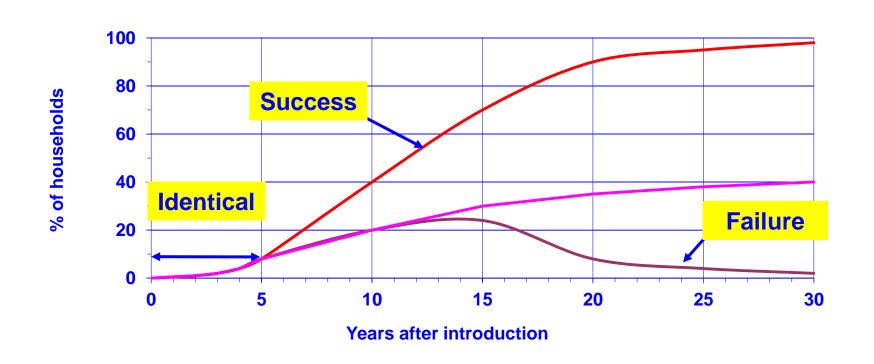
#### TRANSITION TO DIGITAL RADIO

- A key issue for digital radio is how quickly consumers change from AM/FM to digital radio
- Some earlier transitions were very slow
  - FM started in the UK in 1953, but 50% listening on FM was not achieved until 1986 (33 years)
- How quickly can transitions occur?

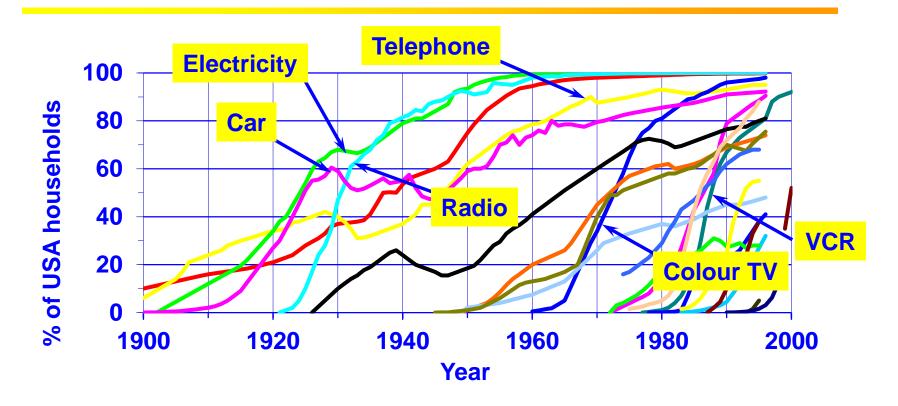
#### **AN IDEALISTIC "S-CURVE"**



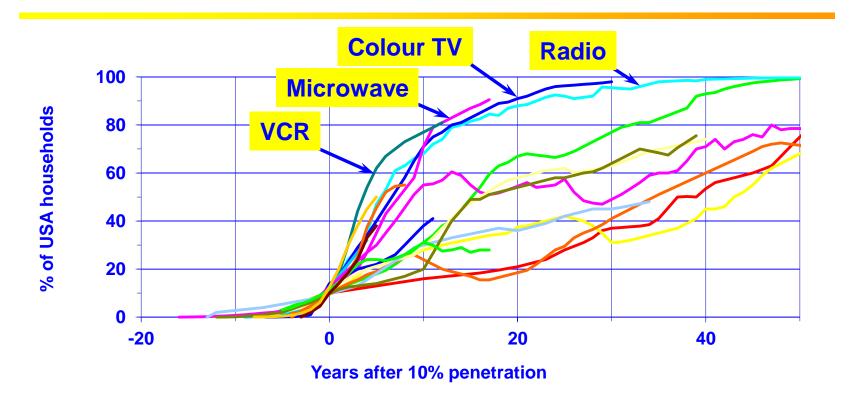
## **3 DIFFERENT S-CURVES**



### **REAL S-CURVES**



## **FROM 10% PENETRATION**



#### **SPEED OF ADOPTION**

- The rate of adoption of digital radio depends on many factors, such as:
  - availability of radios at sensible prices
  - attractive content (e.g. digital-only services)
  - good transmitter coverage
  - public awareness
- It is possible to achieve 50% adoption rate within 5 years (e.g. Switzerland)

#### CONCLUSIONS

- Radio will remain ubiquitous because it:
  - offers mobility and portability
  - is easy to use
  - is cheap for broadcasters and for consumers
- Rapid transition to digital radio is essential
  - we must learn from analogue TV switch-off
- Streaming services will NOT replace broadcasting
  - beware of the costs of streaming ...

